

**BetaNYC • Citizens Union • Common Cause NY**  
**New York Public Interest Research Group**  
**Reinvent Albany • Tri-State Transportation Campaign**

Patrick J. Foye  
Executive Director  
The Port Authority of New York and New Jersey  
225 Park Avenue South, 15th Floor  
New York, NY 10033

Via Email

January 25, 2016

Re: Thank you for publishing machine-readable budget

Dear Mr. Foye,

We write to thank you and your staff for publishing the 2016 Budget Book online, where it can be downloaded in a machine-readable format, allowing for easier analysis by the public and elected officials.

We welcome the steps you have taken to increase budget transparency, and we appreciate your responsiveness on this issue. Efforts like this show that the Port Authority can be a leader without extraordinary expense or difficulty.

Accordingly, we hope you will take some additional, easy-to-implement steps that will further improve the Port Authority's budget transparency. We request that you:

- Increase the time the public has to weigh in on the budget;
- Revise and update the operating budget on a regular basis;
- Clearly display the funding sources for individual projects in the capital plan; and
- Publish a five-year financial plan for each area of major activity or business line.

Thank you for your help.

John Kaehny, Executive Director  
Reinvent Albany  
info@reinventalbany.org

Gene Russianoff, Senior Attorney  
New York Public Interest Research Group  
grussian@nypirg.org

Veronica Vanterpool, Executive Director  
Tri-State Transportation Campaign  
vvanterpool@tstc.org

Rachael Fauss, Director of Public Policy  
Citizens Union  
rfauss@citizensunion.org

Susan Lerner, Executive Director  
Common Cause NY  
slerner@commoncause.org

Noel Hidalgo, Executive Director  
BetaNYC  
noel@beta.nyc

CC: John Degnan, Chairman  
Janet Cox, Director, Management and Budget Office